



Naoki Izumiya

Honorary Advisor, Asahi Group Holdings, Ltd.

Apr. 1972 Joined Asahi Breweries, Ltd.
 Mar. 2003 Director, Asahi Breweries, Ltd.
 Mar. 2004 Managing Director, Asahi Breweries, Ltd.
 Mar. 2009 Senior Managing Director and Senior Managing Corporate Officer, Asahi Breweries, Ltd.
 Mar. 2010 President and Representative Director, Asahi Breweries, Ltd.
 Jul. 2011 President and Representative Director, COO, Asahi Group Holdings, Ltd.
 Mar. 2014 President and Representative Director, CEO, Asahi Group Holdings, Ltd.
 Mar. 2016 Chairman and Representative Director, CEO, Asahi Group Holdings, Ltd.
 Mar. 2018 Chairman and Representative Director, Asahi Group Holdings, Ltd.
 Mar. 2019 Chairman of the Board, Asahi Group Holdings, Ltd.
 Mar. 2021 Honorary Advisor, Asahi Group Holdings, Ltd.



Ryuko Sakurai

**Former Justice of the Supreme Court of Japan/
 Former Director, Women's Bureau, Ministry of Labor**

Apr. 1970 Joined the Ministry of Labour
 Jun. 1998 Director, Women's Bureau, Ministry of Labour
 Apr. 2001 Member of Cabinet Office Information Disclosure Review Board (Chair of the Third Division)
 Jun. 2004 Invited Professor, Graduate School of Law, Osaka University (Labor Law)
 Apr. 2007 Visiting Professor, Faculty of Law, Kyushu University (Labor Law)
 Sep. 2008 Justice of the Supreme Court of Japan
 Jan. 2017 Retired from Supreme Court of Japan



Kosei Shindo

Representative Director and Chairman, NIPPON STEEL CORPORATION/Vice Chair, Japan Business Federation

Apr. 1973 Joined NIPPON STEEL CORPORATION
 Jun. 2005 Director and General Manager, Corporate Planning Division, NIPPON STEEL CORPORATION
 Apr. 2007 Director (under the Executive Management System) and General Manager, General Administration Division, NIPPON STEEL CORPORATION
 Apr. 2009 Executive Vice President (under the Executive Management System), NIPPON STEEL CORPORATION
 Jun. 2009 Representative Director and Executive Vice President, NIPPON STEEL CORPORATION
 Oct. 2012 Representative Director and Executive Vice President, NIPPON STEEL & SUMITOMO METAL CORPORATION
 Apr. 2014 Representative Director and President, NIPPON STEEL & SUMITOMO METAL CORPORATION
 Apr. 2019 Representative Director and Chairman, NIPPON STEEL CORPORATION



Kazuhiko Fushiya

**Chairman, The Institute of Internal Auditors – Japan/
 Former President, Board of Audit of Japan/
 Former Commissioner, National Tax Agency**

Apr. 1967 Joined the Ministry of Finance
 Jul. 1999 Commissioner, National Tax Agency
 Jul. 2001 Deputy Governor, National Life Finance Corporation
 Jul. 2002 Assistant Chief Cabinet Secretary
 Jan. 2006 Commissioner, Board of Audit of Japan
 Feb. 2008 President, Board of Audit of Japan
 Jan. 2009 Retired from the Board of Audit of Japan
 Jun. 2009 Chairman, Institute of Internal Auditors – Japan



Akira Kiyota

Director & Representative Executive Officer, Group CEO, Japan Exchange Group, Inc./ President & CEO, Tokyo Stock Exchange, Inc.

Apr. 1969 Joined Daiwa Securities Co. Ltd. (now Daiwa Securities Group Inc.)
 Apr. 1999 President, Daiwa Securities SB Capital Markets Co. Ltd. (now Daiwa Securities Co. Ltd.)
 Jun. 2008 Chairman of the Board and Corporate Executive Officer, Daiwa Securities Group Inc.
 Jun. 2011 Honorary Chairman, Daiwa Securities Group Inc.
 Jun. 2013 Director, Japan Exchange Group, Inc.
 President & CEO, Tokyo Stock Exchange, Inc.
 Jun. 2015 Representative Executive Officer, Group CEO, Japan Exchange Group, Inc.



Noriaki Shimazaki

Outside Director, Nomura Holdings, Inc./Former Trustee, IFRS Foundation

Apr. 1969 Joined Sumitomo Corporation
 Jan. 2003 Member, Business Accounting Council, Financial Services Agency
 Jan. 2009 Trustee, IASCF Foundation (now the IFRS Foundation)
 Jul. 2009 Special Advisor, Sumitomo Corporation
 Jun. 2011 Director, Financial Accounting Standards Foundation Public Governor and Chairman of the Self-regulation Board, Japan Securities Dealers Association
 Sep. 2013 Advisor, IFRS Foundation Asia-Oceania Office
 Jun. 2016 Outside Director, Nomura Holdings, Inc.



Mariko Bando

Chancellor, Showa Women's University/Former Director General, Gender Equality Bureau Cabinet Office

Apr. 1969 Joined the Prime Minister's Office
 Jul. 1989 Director of Consumer Statistics Division, Statistics Bureau, Management and Coordination Agency
 Apr. 1995 Vice-Governor of Saitama Prefecture
 Jun. 1998 Consul General of Japan in Brisbane, Australia
 Jan. 2001 Director General of Gender Equality Bureau, Cabinet Office
 Oct. 2003 Director, Showa Women's University
 Apr. 2007 President, Showa Women's University
 Apr. 2014 Chancellor, Showa Women's University
 Jul. 2016 Chairperson of the Board, Showa Women's University